

**To:** Bolen, Brittany[bolen.brittany@epa.gov]  
**From:** Lovell, William  
**Sent:** Wed 6/14/2017 1:00:13 AM  
**Subject:** RE: correspondence  
[Barrasso.docx](#)  
[Belcher.docx](#)  
[Fouch.docx](#)  
[Weber.docx](#)

Please find attached four draft replies. Let me know what you think of them – I am happy to make any changes.

**From:** Bolen, Brittany  
**Sent:** Monday, June 12, 2017 8:10 PM  
**To:** Lovell, William <lovell.william@epa.gov>  
**Subject:** FW: correspondence  
**Importance:** High

**From:** Kime, Robin  
**Sent:** Thursday, June 8, 2017 4:14 PM  
**To:** Bolen, Brittany <bolen.brittany@epa.gov>  
**Subject:** correspondence  
**Importance:** High

My apologies – Will's book was mistakenly left on Verna's desk last night not yours. I have your notes of what you'd like to include, thank you.

Also, below are draft responses to the attached incoming letters. I realize this is a cumbersome way of addressing these. Can we have them all ready for Will to review Monday instead of taking your time this week?

#9167 Barrasso

Option1:

Dear Senator X:

## **Ex. 5 - Deliberative Process**

## **Ex. 5 - Deliberative Process**

Thank you again for your thoughtful letter. We look forward to carrying out the President's Executive Orders and putting forward sensible regulations that foster strong economic growth along with a clean environment.

Option #2

Dear Senator X:

## **Ex. 5 - Deliberative Process**

## **Ex. 5 - Deliberative Process**

Thank you again for your thoughtful letter. We look forward to carrying out the President's Executive Orders and putting forward sensible regulations that foster strong economic growth along with a clean environment.

#9294

Dear Mr. Belcher:

## **Ex. 5 - Deliberative Process**

#7248

Dear Mr. Foutch:

# **Ex. 5 - Deliberative Process**

Cc: Alex Crutchfield

#8654

Dear Congressman (Member of Congress – 6 response letters total):

# **Ex. 5 - Deliberative Process**

---

---

---

[1] All public comments are accessible online in our docket on the Regulations.gov website identified by Docket ID No. EPA-HQ-OA-2017-0190.

**To:** Dravis, Samantha[dravis.samantha@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]  
**Cc:** Brown, Byron[brown.byron@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Fotouhi, David[fotouhi.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Graham, Amy[graham.amy@epa.gov]; Wilcox, Jahan[wilcox.jahan@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]  
**From:** Bowman, Liz  
**Sent:** Wed 6/21/2017 10:08:05 PM  
**Subject:** RE: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

I already sent our statement in b/c the deadline was at noon today. What I is sent is below.

**Off the record:** We have sought to be transparent with you in this article are under the impression that you are only going to print accurate, factual information. Below, please find a statement that we are offering for the record, followed by some additional background information that we hope you will use to inform your article. Thank you – Liz

**On the record:** “We take our ethics responsibilities seriously; all political staff have had an ethics briefing and know their obligations. Each of us has committed to serve in a fair and professional way.” – Liz Bowman, EPA spokesperson

**On Background:**

Ms. Dravis has had no meetings with her former employers, RAGA or Freedom Partners. She is complying with the advice of Agency ethics counsel on her ethics obligations, and she has signed the ethics pledge.

We are working very hard to get back to people who submit FOIAs. Each FOIA EPA receives is managed and responded to by a team of professional career employees. EPA’s director of the FOIA team explains that “In all situations, it is EPA’s goal to respond to all requests as expeditiously as possible.”

EPA’s ethics office confirms that all Regulatory Reform Task Force Members have received ethics training: “As ethics questions have arisen or been raised, they have consulted with EPA ethics promptly and abided by the counsel provided to them.”

EPA ethics is aware of Mr. Brown's spouse's employment and he has properly recused from participation in particular matters that affect that company as a specific party and as a member of an affected class. As he has met his ethical obligations through recusal, he did not need any other determination, including consideration of a waiver.

**From:** Dravis, Samantha

**Sent:** Wednesday, June 21, 2017 5:58 PM

**To:** Jackson, Ryan <jackson.ryan@epa.gov>

**Cc:** Brown, Byron <brown.byron@epa.gov>; Bowman, Liz <Bowman.Liz@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Graham, Amy <graham.amy@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>

**Subject:** Re: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline  
Wednesday

## Ex. 5 - Deliberative Process

Sent from my iPhone

On Jun 21, 2017, at 5:54 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

I am mistaken.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

**From:** Jackson, Ryan

**Sent:** Monday, June 19, 2017 8:23 PM

**To:** Dravis, Samantha <dravis.samantha@epa.gov>; Brown, Byron <brown.byron@epa.gov>

**Cc:** Bowman, Liz <Bowman.Liz@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Graham, Amy <graham.amy@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>

**Subject:** RE: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline  
Wednesday



## Ex. 5 - Deliberative Process

**From:** Dravis, Samantha

**Sent:** Monday, June 19, 2017 4:58 PM

**To:** Brown, Byron <[brown.byron@epa.gov](mailto:brown.byron@epa.gov)>

**Cc:** Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>; Jackson, Ryan <[jackson.ryan@epa.gov](mailto:jackson.ryan@epa.gov)>; Bolen, Brittany <[bolen.brittany@epa.gov](mailto:bolen.brittany@epa.gov)>; Fotouhi, David <[fotouhi.david@epa.gov](mailto:fotouhi.david@epa.gov)>; Schwab, Justin <[schwab.justin@epa.gov](mailto:schwab.justin@epa.gov)>; Graham, Amy <[graham.amy@epa.gov](mailto:graham.amy@epa.gov)>; Wilcox, Jahan <[wilcox.jahan@epa.gov](mailto:wilcox.jahan@epa.gov)>; Ferguson, Lincoln <[ferguson.lincoln@epa.gov](mailto:ferguson.lincoln@epa.gov)>

**Subject:** Re: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

## Ex. 5 - Deliberative Process

Sent from my iPhone

On Jun 19, 2017, at 4:56 PM, Brown, Byron <[brown.byron@epa.gov](mailto:brown.byron@epa.gov)> wrote:

## Ex. 5 - Deliberative Process

**From:** Bowman, Liz

**Sent:** Monday, June 19, 2017 4:41 PM

**To:** Jackson, Ryan <[jackson.ryan@epa.gov](mailto:jackson.ryan@epa.gov)>; Dravis, Samantha <[dravis.samantha@epa.gov](mailto:dravis.samantha@epa.gov)>; Bolen, Brittany <[bolen.brittany@epa.gov](mailto:bolen.brittany@epa.gov)>; Brown, Byron <[brown.byron@epa.gov](mailto:brown.byron@epa.gov)>; Fotouhi, David <[fotouhi.david@epa.gov](mailto:fotouhi.david@epa.gov)>; Schwab, Justin <[schwab.justin@epa.gov](mailto:schwab.justin@epa.gov)>

**Cc:** Graham, Amy <[graham.amy@epa.gov](mailto:graham.amy@epa.gov)>; Wilcox, Jahan <[wilcox.jahan@epa.gov](mailto:wilcox.jahan@epa.gov)>; Ferguson, Lincoln <[ferguson.lincoln@epa.gov](mailto:ferguson.lincoln@epa.gov)>

**Subject:** RE: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Sorry, I am adjusting the on-the record quote – please use the following.

**From:** Bowman, Liz

**Sent:** Monday, June 19, 2017 4:34 PM

**To:** Jackson, Ryan <jackson.ryan@epa.gov>; Samantha Dravis (dravis.samantha@epa.gov) <dravis.samantha@epa.gov>; Bolen, Brittany (bolen.brittany@epa.gov) <bolen.brittany@epa.gov>; Byron Brown (brown.byron@epa.gov) <brown.byron@epa.gov>; David Fotouhi (fotouhi.david@epa.gov) <fotouhi.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>

**Cc:** Graham, Amy <graham.amy@epa.gov>; Jahan Wilcox (wilcox.jahan@epa.gov) <wilcox.jahan@epa.gov>; Lincoln Ferguson (ferguson.lincoln@epa.gov) <ferguson.lincoln@epa.gov>

**Subject:** For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Let me know what you think of the following response.



## Ex. 5 - Deliberative Process

Robert:

Ex. 5 - Deliberative Process

## Ex. 5 - Deliberative Process

**Additional background:**

**Ex. 5 - Deliberative Process**

Type of group <sup>a</sup>	Number of	
	cases	Percentage
Trade associations	622	25
Private companies	566	23
Local environmental and citizens' groups	388	16
National environmental groups	338	14
States, territories, municipalities, and regional government entities		
	297	12
Individuals	185	7
Unions, workers' groups, universities, and tribes	46	2
Other	33	1
Unknown	7	1 <sup>b</sup>

Total

2,482

100

**From:** Robert Faturechi [<mailto:Robert.Faturechi@propublica.org>]  
**Sent:** Friday, June 16, 2017 5:12 PM  
**To:** Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)>  
**Cc:** Ivory, Danielle <[danielle.ivory@nytimes.com](mailto:danielle.ivory@nytimes.com)>  
**Subject:** NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Hi Liz,

As you know, Danielle Ivory and I are working on a story for The New York Times and ProPublica about the regulatory reform task forces that have been created at several major agencies, based on President Trump's executive order. Through interviews, public records and Freedom of Information Act requests, we have identified many of the members of these task forces and have found that some may be reviewing regulations that, in their previous jobs, they worked to weaken or eliminate entirely.

We were hoping to ask you some questions ahead of our story publishing. Our deadline is Wednesday, June 21, at noon EST. We hope we will hear from you. If it would be easier to chat by phone please don't hesitate to call. Also, please note that we are requesting this information fully on the record, so that we can fully include your thoughts in the story. If something in particular needs to be on background, we are happy to discuss that with you, but please be advised that, otherwise, our conversations will be on the record.

-Our understanding is that Samantha Dravis, Ryan Jackson, Byron Brown and Brittany Bolen are on your regulatory reform task force. Can you provide us with the names of anyone else assigned to the task force?

-Has the task force identified any regulations yet that might be revised or eliminated? If so, which ones?

-As I mentioned before, we are stating in the story that EPA has thus far refused to disclose the calendar for task force chair Samantha Dravis through FOIA, even as an agency spokeswoman advised us we could get the calendar through FOIA. We also state that Ms. Dravis is a former top official for an industry-funded political group, that she is meeting privately with industry stakeholders, and that the agency is declining to say whether she has discussed regulations to eliminate with any of her previous employers or their funders. We mention Ms. Dravis' post at the the Republican Attorneys General Association, and her tenure as president of its Rule of Law Defense Fund, which brought together energy companies and Republican attorneys general working together to file lawsuits against the federal government over Obama-era environmental regulations. We also mention she worked for Freedom Partners. Will Ms. Dravis' prior employment working for industry-funded groups in any way affect her decision making while at EPA? Outside of agency comment, is there anything Ms. Dravis would like to respond to or add directly?

-Our reporting found that another task force appointee, Byron Brown, is married to Lesley Schaaff, a senior government affairs manager for Hess Corporation who has lobbied the EPA directly. (The company was penalized more than \$45 million by the EPA because of alleged Clean Air Act violations at its refinery in Port Reading, New Jersey.) Has or will Mr. Brown recuse himself from evaluating regulations affecting Hess? Has he received a waiver to work on such issues? Is it a conflict for him to work on such issues? Does he or his wife own any stake in Hess? Schaaff is also a member of the natural gas subcommittee for the American Petroleum Institute, which has lobbied the EPA's regulatory reform task force to ease natural gas rules including on methane emissions. Will Mr. Brown be recusing himself from issues relating to the American Petroleum Institute? Has he received a waiver to work on such issues? Outside of agency comment, would Mr. Brown like to comment on any of these issues directly?

-According to OGE records, none of the task force members have been issued waivers to deal with issues that they recently worked on in the private sector. Have any task force members recused themselves from dealing with any companies or issues and, if so, please elaborate.

-We plan to report that Ryan Jackson was a longtime aide to Sen. Jim Inhofe. How will his prior employment affect his decision making while at EPA? Outside of agency comment, is there anything he would like to respond to or add directly?

-We plan to report that Brittany Bolen was Majority Counsel for the Senate Environment and Public Works Committee (which was chaired by Mr. Inhofe). How will her prior employment affect her decision making while at EPA? Outside of agency comment, is there anything she would like to respond to or add directly?

Thanks,

Robert and Danielle

Robert Faturechi

Reporter, ProPublica

Desk: 917-512-0216

Cell: 213-271-7217

[robert.faturechi@propublica.org](mailto:robert.faturechi@propublica.org)

**To:** Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]  
**Cc:** Kime, Robin[Kime.Robin@epa.gov]  
**From:** Rees, Sarah  
**Sent:** Thur 6/1/2017 5:03:00 PM  
**Subject:** Key items that need direction before your trip

Hi Samantha and Brittany – I have a few items that I’m looking for direction on before Samantha heads out:

## Ex. 5 - Deliberative Process

**Regulatory Reform:** We now have over 300,000 comments in the docket and the tally is still on the rise. We (and the programs) are moving forward with the contractor to do a preliminary sort (e.g., substantive vs. non-responsive comments). Approximately 40,000 of the comments received are individual comments, so that’s still a hefty sort.

Ex. 5 - Deliberative Process

## Ex. 5 - Deliberative Process

## Ex. 5 - Deliberative Process

**Invitation to speak on regulatory reform efforts:** I had sent an email last week that I had been invited to speak at the Class of ’85 (fossil fuel power sector) upcoming meeting on June 28 (no travel, I would tie in by videoconference).

Ex. 5 - Deliberative Process

## Ex. 5 - Deliberative Process

**WOTUS:** putting this on your radar;

Ex. 5 - Deliberative Process

## Ex. 5 - Deliberative Process

Cheers,

Sarah



**To:** Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]  
**Cc:** Nickerson, William[Nickerson.William@epa.gov]; Owens, Nicole[Owens.Nicole@epa.gov];  
Corrales, Mark[Corrales.Mark@epa.gov]; Curry, Bridgid[Curry.Bridgid@epa.gov]; Kime,  
Robin[Kime.Robin@epa.gov]  
**From:** Rees, Sarah  
**Sent:** Wed 5/10/2017 5:00:44 PM  
**Subject:** Draft outline for the regulatory reform task force progress report

Samantha and Brittany – below is a draft outline for the progress report the Regulatory Reform Task Force is to provide the Administrator by May 25 pursuant to EO 13777. The report should detail the progress toward improving implementation of regulatory reform initiatives and policies pursuant to section 2 of the EO, and identifying regulations for repeal, replacement, or modification. Section 2 of the EO charges the RRO with overseeing the implementation of regulatory reform initiatives and policies to ensure that agencies effectively carry out regulatory reforms, consistent with applicable law. Additional progress reports are to be provided to the Administrator on a scheduled that he determines.

As a reminder, Samantha has already asked the program offices to provide the RRTF with information and recommendations by May 15.

Let us know what you think of this; we'd like to start drafting as soon as possible, but just wanted to make sure we were on the same page re: content and direction first.

Cheers,

Sarah

---

## Ex. 5 - Deliberative Process

# **Ex. 5 - Deliberative Process**

**Sarah L. Rees, Ph.D.**

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)



**To:** Bolen, Brittany[bolen.brittany@epa.gov]; Nickerson, William[Nickerson.William@epa.gov]  
**Cc:** Rees, Sarah[rees.sarah@epa.gov]  
**From:** McGartland, Al  
**Sent:** Mon 8/7/2017 7:06:58 PM  
**Subject:** RE: Reg Reform TPs  
[reg reform talking points combined.docx](#)

TO fit on 2 pages, I had to edit a fair amount. Bill can you read this quickly. Brittany, obviously your read would be invaluable.

**From:** Bolen, Brittany  
**Sent:** Monday, August 07, 2017 2:30 PM  
**To:** Nickerson, William <Nickerson.William@epa.gov>  
**Cc:** Rees, Sarah <rees.sarah@epa.gov>; McGartland, Al <McGartland.Al@epa.gov>  
**Subject:** RE: Reg Reform TPs

Thank you, Bill and Al. Much appreciated.

**From:** Nickerson, William  
**Sent:** Monday, August 7, 2017 2:22 PM  
**To:** Bolen, Brittany <bolen.brittany@epa.gov>  
**Cc:** Rees, Sarah <rees.sarah@epa.gov>; McGartland, Al <McGartland.Al@epa.gov>  
**Subject:** RE: Reg Reform TPs

Here is latest we have

## **EPA Regulatory Reform**

### **Talking Points**

# **Ex. 5 - Deliberative Process**

# **Ex. 5 - Deliberative Process**

## Ex. 5 - Deliberative Process

**From:** Bolen, Brittany  
**Sent:** Monday, August 07, 2017 10:11 AM  
**To:** Nickerson, William <[Nickerson.William@epa.gov](mailto:Nickerson.William@epa.gov)>  
**Subject:** Fwd: Reg Reform TPs

Hi Bill - are you in the office today? If so, can you please help with this request?

Begin forwarded message:

**From:** [bolen.brittany@epa.gov](mailto:bolen.brittany@epa.gov)  
**Date:** August 7, 2017 at 9:59:19 AM EDT  
**To:** Sarah Rees <[rees.sarah@epa.gov](mailto:rees.sarah@epa.gov)>  
**Cc:** [McGartland.Al@epa.gov](mailto:McGartland.Al@epa.gov)  
**Subject:** Reg Reform TPs

Hi Sarah - can you please send me the latest version you have of our regulatory reform talking points? I'm also copying Al

Ex. 5 - Deliberative Process

## Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

I appreciate your help with this timely request

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Need to get to him by early afternoon.

Thank you,  
Brittany





**To:** Bolen, Brittany[bolen.brittany@epa.gov]  
**Cc:** Rees, Sarah[rees.sarah@epa.gov]; Nickerson, William[Nickerson.William@epa.gov]  
**From:** McGartland, Al  
**Sent:** Mon 8/7/2017 5:32:40 PM  
**Subject:** RE: Reg Reform TPs  
[reg reform talking points.docx](#)

Here is my contribution

Ex. 5 - Deliberative Process

## Ex. 5 - Deliberative Process

We can continue to work on this if we have time.

-----Original Message-----

**From:** Bolen, Brittany  
**Sent:** Monday, August 07, 2017 12:56 PM  
**To:** McGartland, Al <McGartland.Al@epa.gov>  
**Cc:** Rees, Sarah <rees.sarah@epa.gov>  
**Subject:** Re: Reg Reform TPs

### Ex. 5 - Deliberative Process

Sent from my iPad

> On Aug 7, 2017, at 12:55 PM, McGartland, Al <McGartland.Al@epa.gov> wrote:

>

## Ex. 5 - Deliberative Process

> -----Original Message-----

> **From:** Bolen, Brittany  
> **Sent:** Monday, August 07, 2017 9:59 AM  
> **To:** Rees, Sarah <rees.sarah@epa.gov>  
> **Cc:** McGartland, Al <McGartland.Al@epa.gov>  
> **Subject:** Reg Reform TPs

>

> Hi Sarah - can you please send me the latest version you have of our regulatory reform talking points?  
I'm also copying Al

Ex. 5 - Deliberative Process

### Ex. 5 - Deliberative Process

#### Ex. 5 - Deliberative Process

I appreciate your help with this timely request.  
Need to get to him by early afternoon.

Ex. 5 - Deliberative Process

> Thank you,  
> Brittany  
>  
>

**To:** Bolen, Brittany[bolen.brittany@epa.gov]  
**From:** Lovell, Will (William)  
**Sent:** Mon 7/17/2017 11:30:15 PM  
**Subject:** RE: Draft EO 13783 report  
EO 13783 Draft Final Report.docx

Please see attached.

**From:** Bolen, Brittany  
**Sent:** Monday, July 17, 2017 8:49 AM  
**To:** Lovell, Will (William) <lovell.william@epa.gov>  
**Subject:** Fwd: Draft EO 13783 report

Sent from my iPhone

Begin forwarded message:

**From:** "Rees, Sarah" <rees.sarah@epa.gov>  
**Date:** July 14, 2017 at 5:02:39 PM EDT  
**To:** "Dravis, Samantha" <dravis.samantha@epa.gov>, "Bolen, Brittany" <bolen.brittany@epa.gov>  
**Cc:** "Kime, Robin" <Kime.Robin@epa.gov>, "Nickerson, William" <Nickerson.William@epa.gov>, "Schillo, Bruce" <Schillo.Bruce@epa.gov>, "Corrales, Mark" <Corrales.Mark@epa.gov>, "Curry, Bridgid" <Curry.Bridgid@epa.gov>  
**Subject:** **Draft EO 13783 report**

Hi Samantha and Brittany, attached is a draft of the draft EO 13783 report that is due 7/26 for your review. Some items to note:

## Ex. 5 - Deliberative Process

# Ex. 5 - Deliberative Process

Cheers,

Sarah

**Sarah L. Rees, Ph.D.**

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

**To:** Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]  
**Cc:** Kime, Robin[Kime.Robin@epa.gov]; Nickerson, William[Nickerson.William@epa.gov]; Schillo, Bruce[Schillo.Bruce@epa.gov]; Corrales, Mark[Corrales.Mark@epa.gov]; Curry, Bridgid[Curry.Bridgid@epa.gov]  
**From:** Rees, Sarah  
**Sent:** Fri 7/14/2017 9:02:39 PM  
**Subject:** Draft EO 13783 report  
[EO 13783 Draft Final Report.docx](#)

Hi Samantha and Brittany, attached is a draft of the draft EO 13783 report that is due 7/26 for your review. Some items to note:

## Ex. 5 - Deliberative Process

Cheers,

Sarah

**Sarah L. Rees, Ph.D.**

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

**To:** Bolen, Brittany[bolen.brittany@epa.gov]; Germann, Sandy[Germann.Sandy@epa.gov]  
**Cc:** Dravis, Samantha[dravis.samantha@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]; Nickerson, William[Nickerson.William@epa.gov]; Wilcox, Jahan[wilcox.jahan@epa.gov]  
**From:** Bowman, Liz  
**Sent:** Thur 5/18/2017 5:35:50 PM  
**Subject:** RE: SANDY: NPR query - public comments on regulations

Thanks, Brittany. Sandy, let's chat separately about these inquiries.

**From:** Bolen, Brittany  
**Sent:** Thursday, May 18, 2017 1:04 PM  
**To:** Germann, Sandy <Germann.Sandy@epa.gov>  
**Cc:** Dravis, Samantha <dravis.samantha@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>; Bowman, Liz <Bowman.Liz@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>  
**Subject:** RE: SANDY: NPR query - public comments on regulations

Sandy, please coordinate with Liz or Jahan in OPA on reg reform inquiries. In regards to the inquiry below, I suggest the following –

## Ex. 5 - Deliberative Process

**From:** Germann, Sandy  
**Sent:** Thursday, May 18, 2017 11:56 AM  
**To:** Bolen, Brittany <bolen.brittany@epa.gov>  
**Cc:** Dravis, Samantha <dravis.samantha@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>  
**Subject:** Fwd: SANDY: NPR query - public comments on regulations

Brittany, Are you ok with this?

Ex. 5 - Deliberative Process

## Ex. 5 - Deliberative Process

Sent from my iPhone

Begin forwarded message:

**From:** "Jones, Enesta" <[Jones.Enesta@epa.gov](mailto:Jones.Enesta@epa.gov)>  
**Date:** May 18, 2017 at 10:42:23 AM CDT  
**To:** "Germann, Sandy" <[Germann.Sandy@epa.gov](mailto:Germann.Sandy@epa.gov)>  
**Cc:** "Jones, Enesta" <[Jones.Enesta@epa.gov](mailto:Jones.Enesta@epa.gov)>  
**Subject:** SANDY: NPR query - public comments on regulations

Hi Sandy,

How's this?

## **Ex. 5 - Deliberative Process**

**Enesta Jones**

**U.S. EPA**

**Office of Media Relations**

**Office: 202.564.7873**

**Cell: 202.236.2426**

**"The root of all joy is gratefulness."**

Begin forwarded message:

**Resent-From:** <Press@epa.gov>  
**From:** Jennifer Ludden <JLudden@npr.org>  
**Date:** May 18, 2017 at 11:32:10 AM EDT  
**To:** Press <Press@epa.gov>  
**Subject:** [SPAM] NPR query - public comments on regulations

Hi there,

I've just been assigned a quick post on the public comments on reviewing regulations. I'm wondering if you have any statement or reaction to the many that ask the agency not to roll back environmental regulations.

Also, has the agency submitted its own recommendations yet and is that public, or will it be? What is the agency's next step in complying with the executive order?

I'm happy to call at your convenience if that's easier.

Many thanks!

Jennifer Ludden



**To:** Bolen, Brittany[bolen.brittany@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]  
**From:** Beck, Nancy  
**Sent:** Mon 5/15/2017 10:55:11 PM  
**Subject:** RE: Regulatory Reform recommendations

## Ex. 5 - Deliberative Process

## Ex. 5 - Deliberative Process

---

Nancy B. Beck, Ph.D., DABT

Deputy Assistant Administrator, OCSPP

P: 202-564-1273

M: 202-731-9910

[beck.nancy@epa.gov](mailto:beck.nancy@epa.gov)

**From:** Bolen, Brittany  
**Sent:** Monday, May 15, 2017 6:54 PM  
**To:** Bowman, Liz <Bowman.Liz@epa.gov>  
**Cc:** Beck, Nancy <Beck.Nancy@epa.gov>  
**Subject:** Re: Regulatory Reform recommendations

They are on the public docket. They can look them up there on [regulations.gov](http://www.regulations.gov).

Sent from my iPhone

On May 15, 2017, at 6:52 PM, Bowman, Liz <[Bowman.Liz@epa.gov](mailto:Bowman.Liz@epa.gov)> wrote:

Are the Reg Reform task force recommendations public? We are getting some requests to see them, since I guess today was the deadline for them being submitted.

----- Forwarded message -----

From: **Ivory, Danielle** <[danielle.ivory@nytimes.com](mailto:danielle.ivory@nytimes.com)>  
Date: Mon, May 15, 2017 at 12:39 PM  
Subject: Regulatory Reform recommendations  
To: "Jones, Enesta" <[Jones.Enesta@epa.gov](mailto:Jones.Enesta@epa.gov)>

Hi Enesta,

Recommendations to the Regulatory Reform Task Force by the Offices of Air and Radiation, Land and Emergency Management, Chemical Safety and Pollution Prevention, Water, Environmental Information, Congressional and Intergovernmental Relations and Small and Disadvantaged Business Utilization are due today, May 15. Would it be possible to send me copies of those recommendations?

If I will need to file a FOIA for this, that is fine -- just let me know. I'll assume if I don't hear from you by the end of the day today that I should file a FOIA.

Many thanks,

Danielle

---

Danielle Ivory  
The New York Times  
Office: [212-556-1596](tel:212-556-1596)  
Cell: [917-280-2607](tel:917-280-2607)  
Fax: [646-349-2536](tel:646-349-2536)  
PGP Key: 4F0C8AF6FB9B5DBE  
Signal encrypted chat: [917-280-2607](tel:917-280-2607)

--

Danielle Ivory  
The New York Times

Office: 212-556-1596  
Cell: 917-280-2607  
Fax: 646-349-2536  
PGP Key: 4F0C8AF6FB9B5DBE  
Signal encrypted chat: 917-280-2607

**To:** Rees, Sarah[rees.sarah@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]  
**Cc:** Kime, Robin[Kime.Robin@epa.gov]  
**From:** Dravis, Samantha  
**Sent:** Mon 5/15/2017 5:08:38 PM  
**Subject:** RE: Draft outline for the regulatory reform task force progress report

This outline looks good. Thanks.

**From:** Rees, Sarah  
**Sent:** Monday, May 15, 2017 12:16 PM  
**To:** Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>  
**Cc:** Kime, Robin <Kime.Robin@epa.gov>  
**Subject:** FW: Draft outline for the regulatory reform task force progress report

Hey folks - we've not heard back from you on this, and as the progress report is due to the Administrator the end of next week need to start drafting. So we are going to start; our target is to get a draft to you to review COB Thursday. If you have any changes to the proposed outline or other things you'd like us to consider, let me know.

Cheers,

Sarah

**From:** Rees, Sarah  
**Sent:** Wednesday, May 10, 2017 1:01 PM  
**To:** Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>  
**Cc:** Nickerson, William <Nickerson.William@epa.gov>; Owens, Nicole <Owens.Nicole@epa.gov>; Corrales, Mark <Corrales.Mark@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>  
**Subject:** Draft outline for the regulatory reform task force progress report

Samantha and Brittany – below is a draft outline for the progress report the Regulatory Reform Task Force is to provide the Administrator by May 25 pursuant to EO 13777. The report should detail the progress toward improving implementation of regulatory reform initiatives and policies pursuant to section 2 of the EO, and identifying regulations for repeal, replacement, or modification. Section 2 of the EO charges the RRO with overseeing the implementation of

regulatory reform initiatives and policies to ensure that agencies effectively carry out regulatory reforms, consistent with applicable law. Additional progress reports are to be provided to the Administrator on a schedule that he determines.

As a reminder, Samantha has already asked the program offices to provide the RRTF with information and recommendations by May 15.

Let us know what you think of this; we'd like to start drafting as soon as possible, but just wanted to make sure we were on the same page re: content and direction first.

Cheers,

Sarah

---

## **Ex. 5 - Deliberative Process**

# Ex. 5 - Deliberative Process

**Sarah L. Rees, Ph.D.**

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

**To:** Dravis, Samantha[dravis.samantha@epa.gov]  
**Cc:** Bolen, Brittany[bolen.brittany@epa.gov]  
**From:** Kime, Robin  
**Sent:** Fri 5/26/2017 1:52:47 PM  
**Subject:** Transmittal of the Revised Reg Reform Progress Report  
[EO 13777 90-day Status Report.docx](#)  
[S.Dravis Memo for EO 13777 90-day Status Report.docx](#)

The files are attached.

**From:** Dravis, Samantha  
**Sent:** Friday, May 26, 2017 9:44 AM  
**To:** Kime, Robin <Kime.Robin@epa.gov>  
**Cc:** Bolen, Brittany <bolen.brittany@epa.gov>  
**Subject:** Re: Transmittal of the Revised Reg Reform Progress Report

Great - standing by.

### Ex. 5 - Deliberative Process

On May 26, 2017, at 9:40 AM, Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)> wrote:

The files I am about to send you are ready to be submitted to the Administrator via email and printing etc.

**From:** Dravis, Samantha  
**Sent:** Friday, May 26, 2017 9:36 AM  
**To:** Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>  
**Cc:** Bolen, Brittany <[bolen.brittany@epa.gov](mailto:bolen.brittany@epa.gov)>  
**Subject:** Re: Transmittal of the Revised Reg Reform Progress Report

That sounds good Robin. Thanks. Can you update me on where we're at with it?

Sent from my iPad

On May 26, 2017, at 8:38 AM, Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)> wrote:

I'll get a clean version of the report and have the transmittal memo formatted properly

and with an /s/ after your name, indicating signature approval. I'll email both files to you and have a hard copy delivered to the Administrator and whoever else you'd like. Sound OK?

**From:** Owens, Nicole  
**Sent:** Friday, May 26, 2017 8:32 AM  
**To:** Bolen, Brittany <[bolen.brittany@epa.gov](mailto:bolen.brittany@epa.gov)>  
**Cc:** Rees, Sarah <[rees.sarah@epa.gov](mailto:rees.sarah@epa.gov)>; Dravis, Samantha <[dravis.samantha@epa.gov](mailto:dravis.samantha@epa.gov)>; Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>; Nickerson, William <[Nickerson.William@epa.gov](mailto:Nickerson.William@epa.gov)>; Schillo, Bruce <[Schillo.Bruce@epa.gov](mailto:Schillo.Bruce@epa.gov)>; Curry, Bridgid <[Curry.Bridgid@epa.gov](mailto:Curry.Bridgid@epa.gov)>  
**Subject:** RE: Revised Reg Reform Progress Report

Revised as noted below. We'll work with Robin to finalized this today.

Nicole

**From:** Bolen, Brittany  
**Sent:** Friday, May 26, 2017 7:47 AM  
**To:** Owens, Nicole <[Owens.Nicole@epa.gov](mailto:Owens.Nicole@epa.gov)>  
**Cc:** Rees, Sarah <[rees.sarah@epa.gov](mailto:rees.sarah@epa.gov)>; Dravis, Samantha <[dravis.samantha@epa.gov](mailto:dravis.samantha@epa.gov)>; Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>; Nickerson, William <[Nickerson.William@epa.gov](mailto:Nickerson.William@epa.gov)>; Schillo, Bruce <[Schillo.Bruce@epa.gov](mailto:Schillo.Bruce@epa.gov)>; Curry, Bridgid <[Curry.Bridgid@epa.gov](mailto:Curry.Bridgid@epa.gov)>  
**Subject:** Re: Revised Reg Reform Progress Report

Nicole,

This looks great, thank you.

### Ex. 5 - Deliberative Process

#### Ex. 5 - Deliberative Process

If you could please make that one correction, I would appreciate it. Otherwise, I think this is ready for final transmittal.

Thank you again,

Brittany



On May 26, 2017, at 7:43 AM, Owens, Nicole <[Owens.Nicole@epa.gov](mailto:Owens.Nicole@epa.gov)> wrote:

Good morning.

Attached are revised versions of the progress report and cover letter. Please let us know if you have additional comments/edits. If not, we'll work with Robin on a clean copy of the report and formatting the transmittal memo for your signature, Samantha.

Thanks,

Nicole

**From:** Bolen, Brittany

**Sent:** Thursday, May 25, 2017 7:59 PM

**To:** Rees, Sarah <[rees.sarah@epa.gov](mailto:rees.sarah@epa.gov)>; Dravis, Samantha <[dravis.samantha@epa.gov](mailto:dravis.samantha@epa.gov)>

**Cc:** Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>; Nickerson, William <[Nickerson.William@epa.gov](mailto:Nickerson.William@epa.gov)>; Schillo, Bruce <[Schillo.Bruce@epa.gov](mailto:Schillo.Bruce@epa.gov)>; Owens, Nicole <[Owens.Nicole@epa.gov](mailto:Owens.Nicole@epa.gov)>; Curry, Bridgid <[Curry.Bridgid@epa.gov](mailto:Curry.Bridgid@epa.gov)>

**Subject:** RE: Revised Reg Reform Progress Report

**Importance:** High

Good evening,

Attached are my final edits to the 90-day report. Please work from the clean copy. For your reference, I also attached my edits in track changes. I appreciate everyone's hard work on this effort.

**Ex. 5 - Deliberative Process**

**Ex. 5 - Deliberative Process**

Let me know if you have any questions.

Brittany

**From:** Rees, Sarah

**Sent:** Tuesday, May 23, 2017 7:04 PM

**To:** Dravis, Samantha <[dravis.samantha@epa.gov](mailto:dravis.samantha@epa.gov)>; Bolen, Brittany <[bolen.brittany@epa.gov](mailto:bolen.brittany@epa.gov)>

**Cc:** Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>; Nickerson, William <[Nickerson.William@epa.gov](mailto:Nickerson.William@epa.gov)>; Schillo, Bruce <[Schillo.Bruce@epa.gov](mailto:Schillo.Bruce@epa.gov)>; Owens, Nicole <[Owens.Nicole@epa.gov](mailto:Owens.Nicole@epa.gov)>; Curry, Bridgid <[Curry.Bridgid@epa.gov](mailto:Curry.Bridgid@epa.gov)>

**Subject:** Revised Reg Reform Progress Report

Hi folks. Attached is a revised draft progress report. It incorporates the redline and other comments that Samantha provided earlier, as well as additional changes that we felt better hit the mark.

Couple of things to note:

## Ex. 5 - Deliberative Process

# Ex. 5 - Deliberative Process

Let us know what you think.

Cheers,

Sarah

**Sarah L. Rees, Ph.D.**

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

<EO 13777 90-day Status Report 5.26.2017.docx>

<Cover memo for EO 13777 90-day Status Report.docx>

<EO 13777 90-day Status Report 5.26.2017.docx>

<Cover memo for EO 13777 90-day Status Report.docx>

**To:** Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]  
**Cc:** Corrales, Mark[Corrales.Mark@epa.gov]; Nickerson, William[Nickerson.William@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]  
**From:** Rees, Sarah  
**Sent:** Thur 6/22/2017 4:20:00 PM  
**Subject:** Materials to go to the Acting AA's for the EO 13783 report  
[OAR Energy EO Examples.pdf](#)  
[OCSPP Energy EO Examples.pdf](#)  
[OLEM Energy EO Examples.pdf](#)  
[OW Energy EO Examples.pdf](#)  
[DRAFT COVER MEMO TO PROGRAMS ON ENERGY EO 2017-06-22.docx](#)

Hi folks – attached is a draft of an email from Samantha to the acting AA's/DAA's regarding getting their input on ideas for actions to discuss in the EO 13783 draft report, as well as the list of examples of potential ideas by program area.

For the cover email, changes are in red; I added the sentence we discussed on Tuesday and am also suggesting that Mandy be cc'd.

For the lists of example ideas, we've made the following changes:

## Ex. 5 - Deliberative Process

# Ex. 5 - Deliberative Process

Let me know if you have any other comments on this;

**Ex. 5 - Deliberative Process**

**Ex. 5 - Deliberative Process**

Cheers,

Sarah

**Sarah L. Rees, Ph.D.**

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

**To:** Bolen, Brittany[bolen.brittany@epa.gov]  
**From:** Dravis, Samantha  
**Sent:** Tue 5/23/2017 8:40:43 PM  
**Subject:** FW: Letter signed by 95 professional economists and lawyers about EO 13771  
[AX-17-000-9075.pdf](#)

**From:** McGartland, Al  
**Sent:** Tuesday, May 23, 2017 4:37 PM  
**To:** Dravis, Samantha <dravis.samantha@epa.gov>  
**Cc:** Kime, Robin <Kime.Robin@epa.gov>  
**Subject:** RE: Letter signed by 95 professional economists and lawyers about EO 13771

Scroll past the email to the letter itself.

### Ex. 5 - Deliberative Process

## Ex. 5 - Deliberative Process

**From:** Dravis, Samantha  
**Sent:** Tuesday, May 23, 2017 4:26 PM  
**To:** McGartland, Al <McGartland.Al@epa.gov>  
**Cc:** Kime, Robin <Kime.Robin@epa.gov>; Kopits, Elizabeth <Kopits.Elizabeth@epa.gov>;  
Bowen, Jennifer <Bowen.Jennifer@epa.gov>  
**Subject:** RE: Letter signed by 95 professional economists and lawyers about EO 13771

May I see the letter? Just getting back to my desk so sorry if you previously emailed it.

**From:** McGartland, Al  
**Sent:** Tuesday, May 23, 2017 4:06 PM  
**To:** Dravis, Samantha <dravis.samantha@epa.gov>  
**Cc:** Kime, Robin <Kime.Robin@epa.gov>; Kopits, Elizabeth <Kopits.Elizabeth@epa.gov>;  
Bowen, Jennifer <Bowen.Jennifer@epa.gov>  
**Subject:** FW: Letter signed by 95 professional economists and lawyers about EO 13771

Hi Sam,

Robin asked that I keep you in the loop. OMB (Dominic) responded quickly to my email about the letter signed by those economists.

Ex. 5 - Deliberative Process

## Ex. 5 - Deliberative Process

**From:** Mancini, Dominic J. EOP/OMB [[mailto:Dominic\\_J.\\_Mancini@omb.eop.gov](mailto:Dominic_J._Mancini@omb.eop.gov)]

**Sent:** Tuesday, May 23, 2017 2:25 PM

**To:** McGartland, Al <[McGartland.Al@epa.gov](mailto:McGartland.Al@epa.gov)>; Laity, Jim A. EOP/OMB <[James\\_A.\\_Laity@omb.eop.gov](mailto:James_A._Laity@omb.eop.gov)>

**Cc:** Kopits, Elizabeth <[Kopits.Elizabeth@epa.gov](mailto:Kopits.Elizabeth@epa.gov)>; Bowen, Jennifer <[Bowen.Jennifer@epa.gov](mailto:Bowen.Jennifer@epa.gov)>

**Subject:** RE: Letter signed by 95 professional economists and lawyers about EO 13771

## Ex. 5 - Deliberative Process

**From:** McGartland, Al [<mailto:McGartland.Al@epa.gov>]

**Sent:** Tuesday, May 23, 2017 1:36 PM

**To:** Mancini, Dominic J. EOP/OMB <[Dominic\\_J.\\_Mancini@omb.eop.gov](mailto:Dominic_J._Mancini@omb.eop.gov)>; Laity, Jim A. EOP/OMB <[James\\_A.\\_Laity@omb.eop.gov](mailto:James_A._Laity@omb.eop.gov)>

**Cc:** Kopits, Elizabeth <[Kopits.Elizabeth@epa.gov](mailto:Kopits.Elizabeth@epa.gov)>; Bowen, Jennifer <[Bowen.Jennifer@epa.gov](mailto:Bowen.Jennifer@epa.gov)>

**Subject:** Letter signed by 95 professional economists and lawyers about EO 13771

How would you like to proceed in terms of drafting a response.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Certainly need to coordinate responses.

**To:** Germann, Sandy[Germann.Sandy@epa.gov]  
**Cc:** Liz Bowman (bowman.liz@epa.gov)[bowman.liz@epa.gov]  
**From:** Bolen, Brittany  
**Sent:** Mon 4/24/2017 4:57:52 PM  
**Subject:** RE: Follow-up on press / stakeholder meetings

Sandy – I talked to Liz and I know the OAR meeting has already started, **Ex. 5 - Deliberative Process**

## Ex. 5 - Deliberative Process

**From:** Germann, Sandy  
**Sent:** Friday, April 21, 2017 9:43 AM  
**To:** Bolen, Brittany <bolen.brittany@epa.gov>  
**Subject:** Follow-up on press / stakeholder meetings

Brittany, Good morning. I think the reg team is waiting for input from you or Samantha on this matter. After thinking about some more, I'd like to offer a response that could be given to OPA for any press inquiries and to all the offices that are hosting meetings. We - or OPA - could provide the latter to the programs. Please advise. Thank you!

Response to reporters asking about attendance:

~~If the location and participation information is provided, the meeting is open to the public. Plans for each meeting vary, and registration is required for some of them. Please check the regulatory reform website for more information about each meeting.~~

~~Meetings without that information are not open as the regulatory reform discussion is being incorporated into the agenda of another meeting, most of which are longstanding or regularly occurring.~~

Direction for all offices hosting meetings:



We would like to identify any press that are attending or listening in to regulatory reform stakeholder meetings, so we can follow-up with them, if needed. If you have announced an open meeting, please set up a press “sign-up” table for in person meetings and make arrangements to record any press participants that sign on to a teleconference.

Sandy Germann

US EPA Office of Policy

202-631-0272

[germann.sandy@epa.gov](mailto:germann.sandy@epa.gov)

**From:** Germann, Sandy

**Sent:** Thursday, April 20, 2017 4:10 PM

**To:** Rees, Sarah <[rees.sarah@epa.gov](mailto:rees.sarah@epa.gov)>; Nickerson, William <[Nickerson.William@epa.gov](mailto:Nickerson.William@epa.gov)>; Owens, Nicole <[Owens.Nicole@epa.gov](mailto:Owens.Nicole@epa.gov)>; Curry, Bridgid <[Curry.Bridgid@epa.gov](mailto:Curry.Bridgid@epa.gov)>

**Cc:** Dravis, Samantha <[dravis.samantha@epa.gov](mailto:dravis.samantha@epa.gov)>; Bolen, Brittany <[bolen.brittany@epa.gov](mailto:bolen.brittany@epa.gov)>; Kenny, Shannon <[Kenny.Shannon@epa.gov](mailto:Kenny.Shannon@epa.gov)>; Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>

**Subject:** OPA request for reg reform public meeting registration information

All, OPA received a request from a reporter about press attendance at the reg reform stakeholder meetings. Liz Bowman indicated they would like all reporters to register so they can follow-up.

At OPA's request, I've gone through the reg reform meeting schedule website to summarize whether registration is being conducted. In some cases, it is not, but they are in person meetings at EPA, and they will need to identify themselves in some way to get information about entering the building and then have to sign-in. So, as the last column reflects, it appears we should be able

to identify all reporters, except in the case of two call-in meetings (the OITA teleconference and OW virtual listening session). They (OPA) may decide to provide additional guidance to those offices about how to manage that. Before I send back to them, I wanted to touch base to see if any of you have any more details that should be reflected. Please let me know if you have a few minutes this afternoon or in the morning. Thanks!

Sandy Germann

US EPA Office of Policy

202-631-0272

[germann.sandy@epa.gov](mailto:germann.sandy@epa.gov)

**To:** Kime, Robin[Kime.Robin@epa.gov]  
**From:** Bolen, Brittany  
**Sent:** Fri 5/26/2017 12:40:24 PM  
**Subject:** Re: Transmittal of the Revised Reg Reform Progress Report

Thank you, Robin! I'm really happy with how this turned out.

Sent from my iPhone

On May 26, 2017, at 8:38 AM, Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)> wrote:

I'll get a clean version of the report and have the transmittal memo formatted properly and with an /s/ after your name, indicating signature approval. I'll email both files to you and have a hard copy delivered to the Administrator and whoever else you'd like. Sound OK?

**From:** Owens, Nicole  
**Sent:** Friday, May 26, 2017 8:32 AM  
**To:** Bolen, Brittany <[bolen.brittany@epa.gov](mailto:bolen.brittany@epa.gov)>  
**Cc:** Rees, Sarah <[rees.sarah@epa.gov](mailto:rees.sarah@epa.gov)>; Dravis, Samantha <[dravis.samantha@epa.gov](mailto:dravis.samantha@epa.gov)>; Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>; Nickerson, William <[Nickerson.William@epa.gov](mailto:Nickerson.William@epa.gov)>; Schillo, Bruce <[Schillo.Bruce@epa.gov](mailto:Schillo.Bruce@epa.gov)>; Curry, Bridgid <[Curry.Bridgid@epa.gov](mailto:Curry.Bridgid@epa.gov)>  
**Subject:** RE: Revised Reg Reform Progress Report

Revised as noted below. We'll work with Robin to finalized this today.

Nicole

**From:** Bolen, Brittany  
**Sent:** Friday, May 26, 2017 7:47 AM  
**To:** Owens, Nicole <[Owens.Nicole@epa.gov](mailto:Owens.Nicole@epa.gov)>  
**Cc:** Rees, Sarah <[rees.sarah@epa.gov](mailto:rees.sarah@epa.gov)>; Dravis, Samantha <[dravis.samantha@epa.gov](mailto:dravis.samantha@epa.gov)>; Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>; Nickerson, William <[Nickerson.William@epa.gov](mailto:Nickerson.William@epa.gov)>; Schillo, Bruce <[Schillo.Bruce@epa.gov](mailto:Schillo.Bruce@epa.gov)>; Curry, Bridgid <[Curry.Bridgid@epa.gov](mailto:Curry.Bridgid@epa.gov)>  
**Subject:** Re: Revised Reg Reform Progress Report

Nicole,

This looks great, thank you.

**Ex. 5 - Deliberative Process**

**Ex. 5 - Deliberative Process**

If you could please make that one correction, I would appreciate it. Otherwise, I think this is ready for final transmittal.

Thank you again,

Brittany

On May 26, 2017, at 7:43 AM, Owens, Nicole <[Owens.Nicole@epa.gov](mailto:Owens.Nicole@epa.gov)> wrote:

Good morning.

Attached are revised versions of the progress report and cover letter. Please let us know if you have additional comments/edits. If not, we'll work with Robin on a clean copy of the report and formatting the transmittal memo for your signature, Samantha.

Thanks,

Nicole

**From:** Bolen, Brittany

**Sent:** Thursday, May 25, 2017 7:59 PM

**To:** Rees, Sarah <[rees.sarah@epa.gov](mailto:rees.sarah@epa.gov)>; Dravis, Samantha <[dravis.samantha@epa.gov](mailto:dravis.samantha@epa.gov)>

**Cc:** Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>; Nickerson, William <[Nickerson.William@epa.gov](mailto:Nickerson.William@epa.gov)>; Schillo, Bruce <[Schillo.Bruce@epa.gov](mailto:Schillo.Bruce@epa.gov)>; Owens, Nicole <[Owens.Nicole@epa.gov](mailto:Owens.Nicole@epa.gov)>; Curry, Bridgid <[Curry.Bridgid@epa.gov](mailto:Curry.Bridgid@epa.gov)>

**Subject:** RE: Revised Reg Reform Progress Report

**Importance:** High

Good evening,

Attached are my final edits to the 90-day report. Please work from the clean copy. For your reference, I also attached my edits in track changes. I appreciate everyone's hard work on this effort.

**Ex. 5 - Deliberative Process**

Ex. 5 - Deliberative Process

Let me know if you have any questions.

Brittany

**From:** Rees, Sarah

**Sent:** Tuesday, May 23, 2017 7:04 PM

**To:** Dravis, Samantha <[dravis.samantha@epa.gov](mailto:dravis.samantha@epa.gov)>; Bolen, Brittany <[bolen.brittany@epa.gov](mailto:bolen.brittany@epa.gov)>

**Cc:** Kime, Robin <[Kime.Robin@epa.gov](mailto:Kime.Robin@epa.gov)>; Nickerson, William <[Nickerson.William@epa.gov](mailto:Nickerson.William@epa.gov)>; Schillo, Bruce <[Schillo.Bruce@epa.gov](mailto:Schillo.Bruce@epa.gov)>; Owens, Nicole <[Owens.Nicole@epa.gov](mailto:Owens.Nicole@epa.gov)>; Curry, Bridgid <[Curry.Bridgid@epa.gov](mailto:Curry.Bridgid@epa.gov)>

**Subject:** Revised Reg Reform Progress Report

Hi folks. Attached is a revised draft progress report. It incorporates the redline and other comments that Samantha provided earlier, as well as additional changes that we felt better hit the mark.

Couple of things to note:

## Ex. 5 - Deliberative Process

# Ex. 5 - Deliberative Process

Let us know what you think.

Cheers,

Sarah

**Sarah L. Rees, Ph.D.**

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

<EO 13777 90-day Status Report 5.26.2017.docx>

<Cover memo for EO 13777 90-day Status Report.docx>

<EO 13777 90-day Status Report 5.26.2017.docx>

<Cover memo for EO 13777 90-day Status Report.docx>



**To:** Debell, Kevin[debell.kevin@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]  
**From:** Bolen, Brittany  
**Sent:** Thur 5/18/2017 12:43:32 AM  
**Subject:** RE: EPA Comments on Draft Report  
EPA Comments on DOC Draft Report-5.17.2017.xlsx

Kevin –

Hope you enjoyed your time out west. I finished reviewing the Commerce report and your proposed comments. Attached you will see I made significant changes to EPA's comments. Excel does not provide for track changes. If you have any questions about the entries added, deleted, or otherwise edited, please run them by me. I would like this to be the final document submitted, ideally tomorrow morning. I understand your team is still working to provide the additional feedback requested on the Task List. Do you think you will have that feedback ready tomorrow?

Thanks,

Brittany

**From:** Debell, Kevin  
**Sent:** Tuesday, May 16, 2017 12:53 PM  
**To:** Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>  
**Subject:** EPA Comments on Draft Report

Hi Samantha and Brittany:

I hope everything is going well today. Attached please find a table containing EPA comments on the Department of Commerce's draft report on streamlining permitting and regulatory reform.

While the table includes a relatively large set of comments, most simply provide additional information for the sake of clarity and accuracy. The comments that suggest substantive changes to DOC's recommendations can be found in lines 24, 31, 34 through 38, and 47.

Ex. 5 - Deliberative Process

## Ex. 5 - Deliberative Process



Of course, the DOC request today may change or make moot some of the comments in this table. We will provide a draft transmittal message for the table to you later today. Please let me know if you have any questions.

Best,

Kevin

Kevin M. DeBell, Ph.D., Acting Director

U.S. Environmental Protection Agency

Office of the Administrator / Office of Policy / Office of Strategic Environmental Management

1200 Pennsylvania Avenue NW (1807T)

William Jefferson Clinton Building West, Room 4104P

Washington, DC 20460

o 202 566 1931

c 202 641 0711

[debell.kevin@epa.gov](mailto:debell.kevin@epa.gov)

I'm always open to feedback on my performance and service. Please provide your comments here: <https://www.surveymonkey.com/r/debellfeedback>. Your comments will be provided to me anonymously.

**To:** Bowman, Liz[Bowman.Liz@epa.gov]  
**From:** Bolen, Brittany  
**Sent:** Mon 6/19/2017 4:49:05 PM  
**Subject:** Re: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

What's your timing on this? We have the 1pm roundtable.

Sent from my iPhone

> On Jun 19, 2017, at 12:24 PM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

>

> Below, please find the email we received from ProPublica/NYT on the "Reg Reform Task Force."

## Ex. 5 - Deliberative Process

>

> From: Robert Faturechi [mailto:Robert.Faturechi@propublica.org]

> Sent: Friday, June 16, 2017 5:12 PM

> To: Bowman, Liz <Bowman.Liz@epa.gov>

> Cc: Ivory, Danielle <danielle.ivory@nytimes.com>

> Subject: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

>

> Hi Liz,

>

> As you know, Danielle Ivory and I are working on a story for The New York Times and ProPublica about the regulatory reform task forces that have been created at several major agencies, based on President Trump's executive order. Through interviews, public records and Freedom of Information Act requests, we have identified many of the members of these task forces and have found that some may be reviewing regulations that, in their previous jobs, they worked to weaken or eliminate entirely.

>

> We were hoping to ask you some questions ahead of our story publishing. Our deadline is Wednesday, June 21, at noon EST. We hope we will hear from you. If it would be easier to chat by phone please don't hesitate to call. Also, please note that we are requesting this information fully on the record, so that we can fully include your thoughts in the story. If something in particular needs to be on background, we are happy to discuss that with you, but please be advised that, otherwise, our conversations will be on the record.

>

> -Our understanding is that Samantha Dravis, Ryan Jackson, Byron Brown and Brittany Bolen are on your regulatory reform task force. Can you provide us with the names of anyone else assigned to the task force?

>

> -Has the task force identified any regulations yet that might be revised or eliminated? If so, which ones?

>

> -As I mentioned before, we are stating in the story that EPA has thus far refused to disclose the calendar for task force chair Samantha Dravis through FOIA, even as an agency spokeswoman advised us we could get the calendar through FOIA. We also state that Ms. Dravis is a former top official for an industry-funded political group, that she is meeting privately with industry stakeholders, and that the agency is declining to say whether she has discussed regulations to eliminate with any of her previous employers or their funders. We mention Ms. Dravis' post at the the Republican Attorneys General Association, and her tenure as president of its Rule of Law Defense Fund, which brought together federal energy companies and Republican attorneys general working together to file lawsuits against the federal government over Obama-era environmental regulations. We also mention she worked for Freedom Partners. Will Ms. Dravis' prior employment working for industry-funded groups in any way affect her decision making while at EPA? Outside of agency comment, is there anything Ms. Dravis would like to respond to or add directly?

>  
> -Our reporting found that another task force appointee, Byron Brown, is married to Lesley Schaaff, a senior government affairs manager for Hess Corporation who has lobbied the EPA directly. (The company was penalized more than \$45 million by the EPA because of alleged Clean Air Act violations at its refinery in Port Reading, New Jersey.) Has or will Mr. Brown recuse himself from evaluating regulations affecting Hess? Has he received a waiver to work on such issues? Is it a conflict for him to work on such issues? Does he or his wife own any stake in Hess? Schaaff is also a member of the natural gas subcommittee for the American Petroleum Institute, which has lobbied the EPA's regulatory reform task force to ease natural gas rules including on methane emissions. Will Mr. Brown be recusing himself from issues relating to the American Petroleum Institute? Has he received a waiver to work on such issues? Outside of agency comment, would Mr. Brown like to comment on any of these issues directly?  
>  
> -According to OGE records, none of the task force members have been issued waivers to deal with issues that they recently worked on in the private sector. Have any task force members recused themselves from dealing with any companies or issues and, if so, please elaborate.  
>  
> -We plan to report that Ryan Jackson was a longtime aide to Sen. Jim Inhofe. How will his prior employment affect his decision making while at EPA? Outside of agency comment, is there anything he would like to respond to or add directly?  
>  
> -We plan to report that Brittany Bolen was Majority Counsel for the Senate Environment and Public Works Committee (which was chaired by Mr. Inhofe). How will her prior employment affect her decision making while at EPA? Outside of agency comment, is there anything she would like to respond to or add directly?  
>  
> Thanks,  
> Robert and Danielle  
>  
> Robert Faturechi  
> Reporter, ProPublica<[http://www.propublica.org/site/author/robert\\_faturechi](http://www.propublica.org/site/author/robert_faturechi)>  
> Desk: 917-512-0216  
> Cell: 213-271-7217  
> [robert.faturechi@propublica.org](mailto:robert.faturechi@propublica.org)<<mailto:robert.faturechi@propublica.org>>  
>  
> <Official Bio.docx>

**To:** Curry, Bridgid[Curry.Bridgid@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]  
**Cc:** Samantha Dravis (dravis.samantha@epa.gov)[dravis.samantha@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Germann, Sandy[Germann.Sandy@epa.gov]; Liz Bowman (bowman.liz@epa.gov)[bowman.liz@epa.gov]  
**From:** Bolen, Brittany  
**Sent:** Thur 4/13/2017 4:55:03 PM  
**Subject:** RE: Draft OPP FRN for Reg Reform PPDC Public Meeting  
[2017-04-12 Draft OPP FR Notice Public Meeting for Regulatory Reform-v4.docx](#)  
[Website - Meeting on Regulatory Reform Agenda for Pesticides-v2.docx](#)

Edits and comments attached.

## Ex. 5 - Deliberative Process

# Ex. 5 - Deliberative Process

Note: I would like to see the final products before they are issued.

Thanks,

Brittany

**From:** Curry, Bridgid  
**Sent:** Thursday, April 13, 2017 9:50 AM  
**To:** Bolen, Brittany <bolen.brittany@epa.gov>  
**Cc:** Grantham, Nancy <Grantham.Nancy@epa.gov>; Germann, Sandy <Germann.Sandy@epa.gov>  
**Subject:** FW: Draft OPP FRN for Reg Reform PPDC Public Meeting

Hi Brittany,

I have attached OCSPP's draft FRN announcing a PPDC public meeting on reg reform. I also have attached a copy of the text from their draft website announcing the meeting.

Please let me know if you have any comments. The program is hoping to have the AA sign the FRN today.

Thanks,

Bridgid